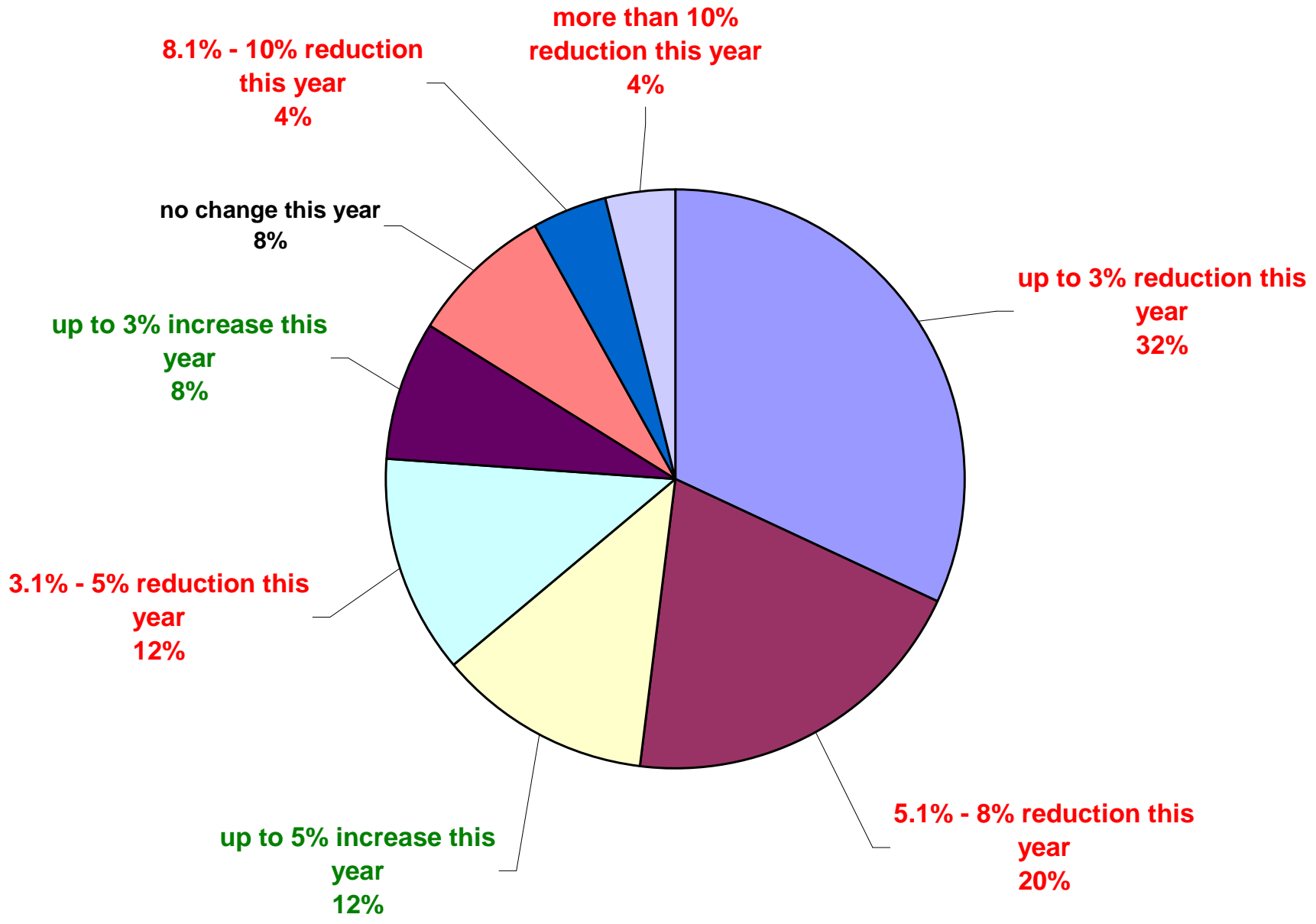
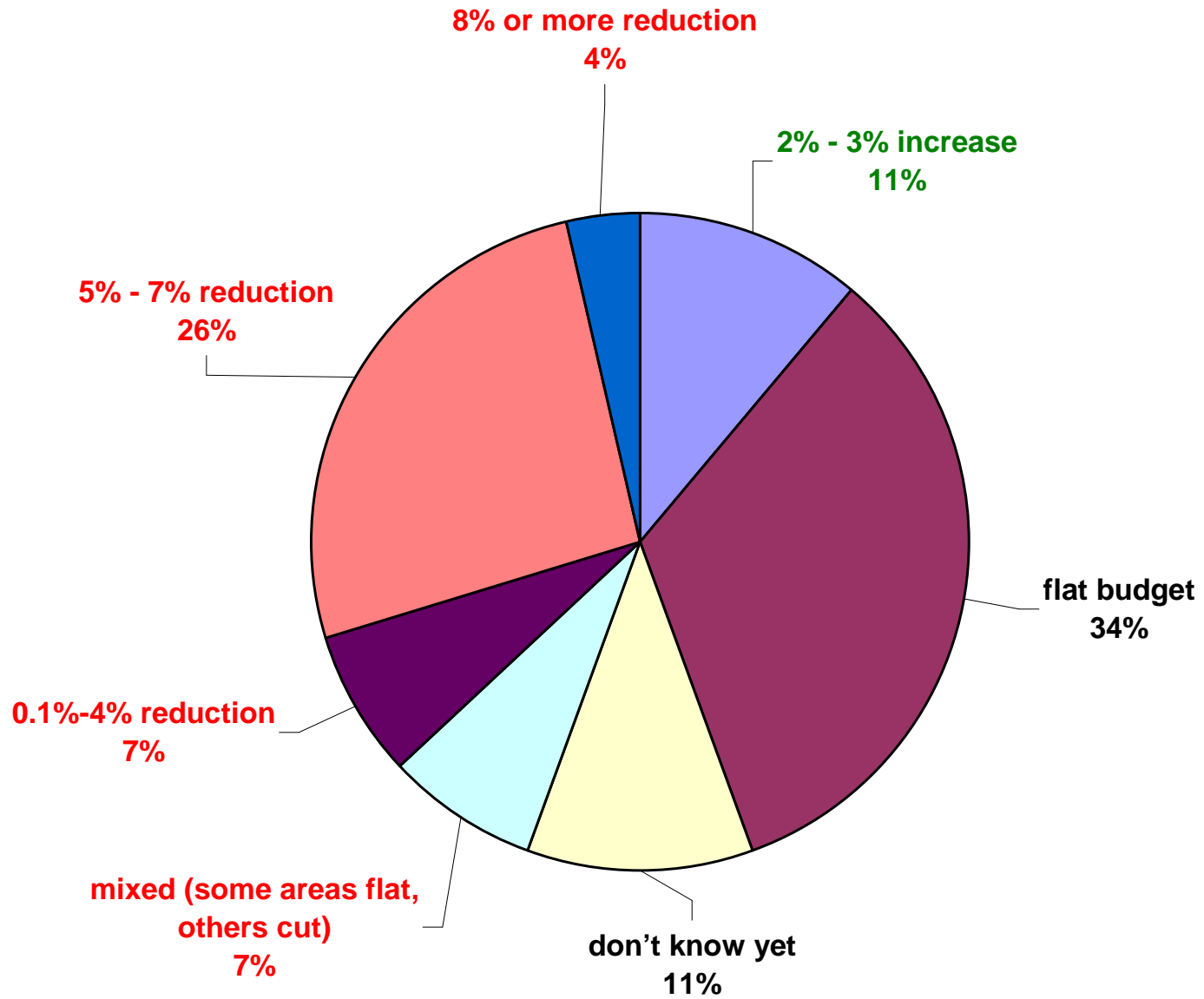


ASERL Library Budgets -- April 2009.  $n = 25$

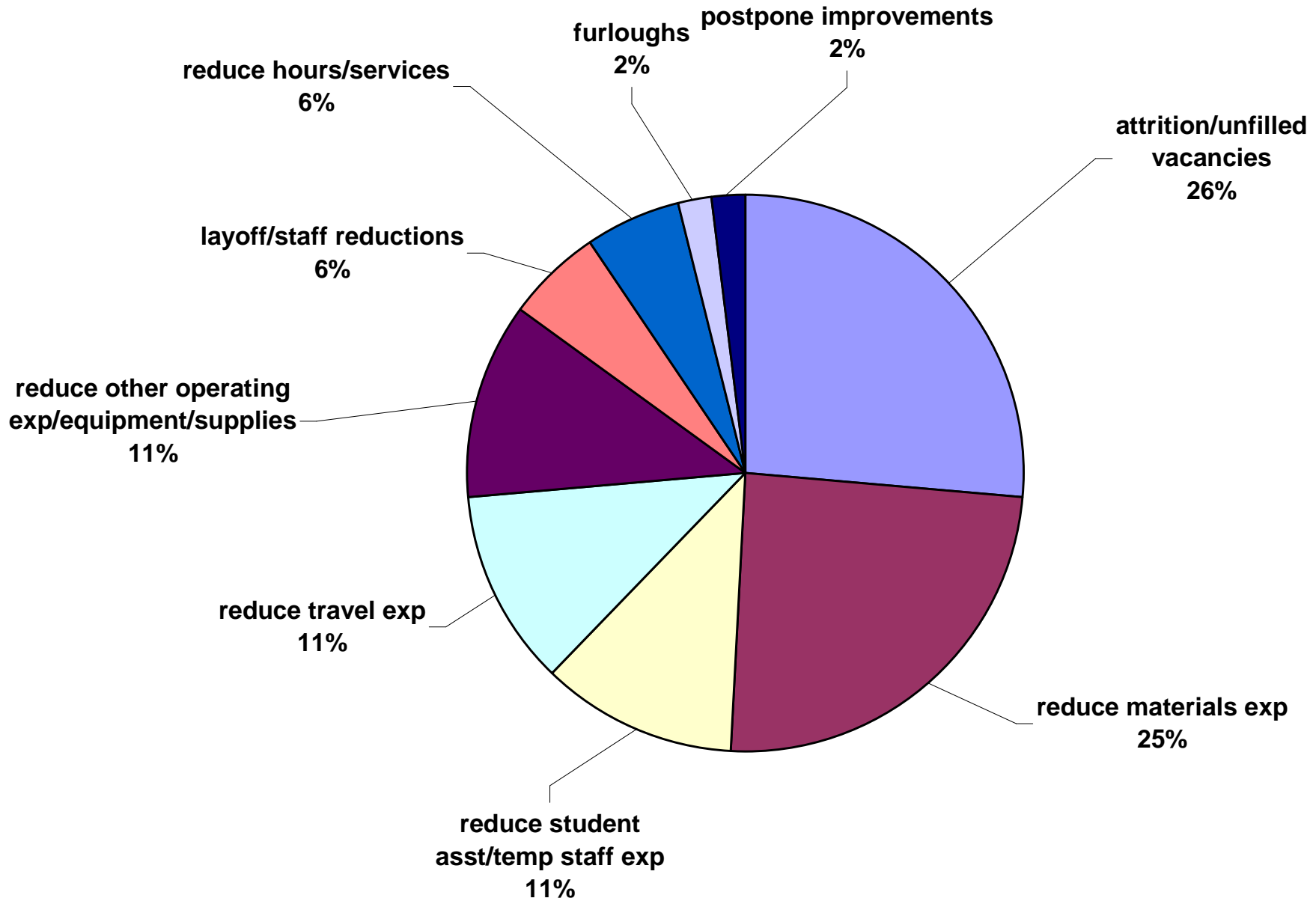


2009-2010 Library Budget Expectations within ASERL. n=27





# Many Methods for Implementing Budget Reductions within ASERL Libraries -- April 2009



## Library Budget Situations Within ASERL

April 2009

### 1. What changes/reductions in funding are anticipated for your library budget in the coming year (2009-1010)?

a)	0% increase budget for 2009/2010. Achieving this with anticipated increases in some areas (utilities, benefits) requires a 1 % reduction in most other areas (in aggregate).
b)	10% cut to the operations budget, but the acquisitions budget will be held harmless (FSU)
c)	2% on 7-1-09; planning for 4% and could go higher (UK)
d)	4% cut with additional 3.5% cut that will be replaced with 2-year stimulus money. But it looks as though there may be some giveback and some opportunities to do targeted projects. Means that at this point the 2011-12 budget year is the one that is looking really scary unless things turn around. (GSU)
e)	5%-7% permanent budget cut
f)	7% reduction across the university
g)	8% base budget reduction for FY10 BUT we are receiving 8% in non recurring stimulus money in FY10 and FY11
h)	another cut but the amount is not yet known
i)	another reduction of 2-3%
j)	At this time, I remain optimistic that the Libraries budget will not be reduced & an increase is possible. (U-Alabama)
k)	Current year and next year reductions were only in positions that became vacant being taken away--not frozen, the salary monies were removed and positions eliminated.

	Anticipate same for next year. (USF)
l)	Currently planning for an additional 8% to 15% cut. That's on top of the 3% cut in 2007/08 and 6% cut in 2008/09. (UCF)
m)	Flat budget and no salary increases for FY10. (Wake Forest)
n)	flat budget for coming year. will receive \$50,000 for needed technology upgrade
o)	More cuts maybe 5 percent (U-Memphis)
p)	No change in personnel/operations, which was reduced by 5% in 2008-09. Increase in acquisitions budget of about \$500,000 to cover cost increases and improve acquisitions budget. That budget grew by \$980,000 in 2008-09.
q)	No increase in salary for those above \$35,000. Partial freeze in vacant positions. Too soon to say on collections. Anticipate increase only to cover inflation, if that. (Tulane)
r)	Our normal raise time is Nov. There were no raises in Nov 2008. At that time it was thought that the state of VA might move raises forward to July 2009. This now appears unlikely so it is unknown when next staff and faculty raises will occur. the good news is that the Library will not be cut in 2009/10 even as most other campus units are. In addition we will see an increase of \$300,000 in funding for the Library in 2009/10.
s)	Overall budget increase of 1.87%, with almost all of it for Collections (approximately 7% increase in collections to cover inflation and a modest increase for expanding programs). May be able to fund one (1) additional support staff position. (GMU)
t)	Right now we are hoping for just a 7% cut but have been asked to prepare for 10% and 12% scenarios as well (ECU)
u)	That's an unknown. State appropriations will not be voted on until late June so will not know FY 2010 budget until late July or even later.
v)	Through adjustments and cuts, a decrease of approximately 4%. (Duke)

w)	Thus far, no reductions. Probably will go with a flat budget.
x)	Unsure. Know that we will face a major shortfall in our endowment income. Right now, without additional assistance, we will see a 10% decrease in materials funds because of the endowment shortfalls.
y)	We anticipate a cut of between 6% and 10% from the FY09 base, i.e., the base that existed before the FY09 cuts. (UGA)
z)	We have been asked to prepare a scenario for a cut of 2.5% of our permanent funds and 3.5% as a one-time cut for a total of 6%. I don't know if we have to make all or any of that cut. I hope we will be able to protect the collections budget.
aa)	We have submitted a budget reduction plan to meet a 7% cut in funding.
bb)	While my base budget may stay about the same, other sources (one time funds and endowment funds) will decrease.

**2. Please briefly describe how you expect you will implement any budget reductions (e.g., reduce serials budget by xx%, reduce service in xx ways, staff furlough xx days/year, etc.) A few bullet points describing your key strategies will be sufficient for our discussion.**

a)	2% materials reduction, 2% reduction in student assistant dollars, 3% reduction in salary dollars through elimination of unassigned salary expense lines.
b)	a) layoffs; b) reduction in hours & closing of service points; c) e-resource reductions (USF)
c)	additional materials and staff reductions
d)	Currently evaluating Student Wages Budget as to a possible reduction in meeting the increase in the minimum wage rate.
e)	Decrease # of public computers; eliminate public printers (rely on e-print stations); reduce collections budget by approximately \$600K; hold a number of positions vacant; decrease travel and social events. (Duke)
f)	For the temporary/voluntary cut, we froze 4 open positions. The Provost specifically said NOT to stop buying materials. (Wake Forest)
g)	Giving up vacant lines, reducing # of student employees and temp staff, closing a small branch library, eliminating all binding, reviewing service contracts on equipment and eliminating those where we have few service problems. (See also strategic directions.....) Collections budget is flat (which of course in effect is a cut). (GSU)
h)	Giving up vacant positions; reducing operating expenses. (U-Memphis)
i)	I don't anticipate a reduction. (Tulane)
j)	If we had cuts I would have taken the 704,000 needed by taking 500,000 from collections funding and 204,000 from vacant position, some salary savings on a senior retired member's salary, cutting back one hour each/day in three library units (main and two branches)



k)	Library materials budget may be sheltered from budget cuts, but anticipate cut due to inflation factor. Additional positions will be cut. So far we have lost funds for 16 positions. Anticipate losing funds for 4 to 6 additional. University wide staff furloughs are possible. Budget cuts could be mitigated somewhat with carry forward funds. Trying to protect electronic resources without totally reducing monographs purchased. (UCF)
l)	Management retreat held March 2009 to plan reductions. Likely targets are service desk hours, delayed materials processing (re-shelving etc.), etc., all a consequence of cutting temporary payroll. Target is to avoid layoffs and avoid reducing building hours for main undergraduate facility.
m)	reduce monograph acquisition, eliminate staff positions (not faculty), reduce travel, cut expense accounts...
n)	Reduce some operating expenses -- travel, student workers, supplies, equipment, etc. as well as reducing collections expenditures.
o)	-reducing serials by \$170,000 FY 2010 -continue to cut collections rather than personnel -evaluate vacant positions to eliminate or reposition elsewhere in organization
p)	Right now, we are looking at possible materials budget reductions, mainly to serials. We have voluntarily reduced spending on travel and some operating expenses.
q)	Serial and monographic purchase reductions Hiring freezes 50% reduction in operating budget including travel, equipment & supplies (ECU)
r)	Vacant positions, serials reductions, operations budget reductions
s)	We are losing six positions through attrition and we are reducing serials subscriptions and cutting discretionary funds in the collections budget.
t)	We are losing vacant positions to cover budget reductions
u)	We are restoring most of the cuts with stimulus but will have to cut in all areas in FY11

	including collections, operations, staffing.
v)	We have left many positions vacant this year (08/09) and will most likely remove 6 or 7 positions from our budget permanently as we either deal with shortfalls and/or redirect those dollars to avoid library materials cuts.
w)	We have reduced our serials expenditures by about 10% for this year to offset the budget cut and price increases. We expect a similar cut in FY10. Personnel and operations have been cut 6% this year and expect more next year. The total cut will likely be between 8% and 10% which we will absorb by cutting back on equipment and supplies, not filling vacant positions, and cutting other costs as we can. (UGA)
x)	We take half from the materials budget; the rest is coming from vacant positions. We are also looking at longer term savings and issues such as consolidating branch libraries (UK)
y)	We've not been filling positions and will eliminate 12-14 vacant positions; reduce expenditures on travel, equipment, supplies, cancel some institutional memberships, etc. (FSU)
z)	We've proposed cutting most of the collections costs out of books since the majority of the cut is one-time funds and eliminating two databases, INSPEC and current contents. In operations we will eliminate open positions.
aa)	While we will be receiving the above increase (funded/earmarked for "growth"), we will also receive an overall budget decrease of approximately 1.2% ... this will necessitate the following actions: reduce library staff (1 support position and 2 Graduate Research Assistants; postpone library facilities improvements; reduce (somewhat) library research materials purchases, and convert where possible to digital access only; reduce student assistant wages budget; and postpone equipment purchases and replacement. (GMU)

**3. Looking further into the crystal ball: If you have received any information regarding your library's funding levels for beyond 2009-2010, please describe them here.**

a)	5 per cent reduction (U-Memphis)
b)	All we know is that it will likely be another difficult year. Planning is about to begin. (Duke)
c)	anticipate further cuts in future years.
d)	Continued reductions are anticipated. Even with anticipated stimulus monies coming, we are planning to reduce costs.
e)	don't know
f)	FY 2011 and FY 2012 expected to more critical than next 2 yrs. because stimulus is plugging the dike for now, but cuts will continue with less funding anticipated from the state.
g)	I wish!
h)	Kentucky usually recovers after the rest of the country so we don't expect good things beyond FY10 (UK)
i)	No
j)	No crystal ball--just a black hole!! (USF)
k)	No information
l)	No information is available for FY11 and beyond at this time. (GMU)
m)	No word yet. (UGA)
n)	no, but have been told that this could go on for several more years (ECU)
o)	Not available (U-Alabama)

p)	Nothing definite, but anticipate another year of budget cuts. (UCF)
q)	Only speculation so far
r)	Only to look forward to "flat budget funding".
s)	See #2 - the Federal stimulus money appears to be tiding us over for 2 years but we're being warned that when it goes away we will have significant problems if the economy is still really bad. (GSU)
t)	See above.
u)	We are looking at creative ways to "save" money in restricted accounts for the expected endowment income crisis in 2011. (Wake Forest)
v)	We expect little improvement for a couple of years. Endowment payout is based on three year rolling yearend amounts, so this is the first of what we might anticipate might be two or three down years.
w)	We have a three year plan for 09/10 through 11/12 with budget cuts for each year. We have targeted cuts for each of the three years, but we expect those target amounts to increase if the state budget situation does not improve.
x)	We have been advised that it is likely we will be asked to make a similar cut next year.
y)	We're a state-supported institution. We are told that the federal stimulus package took up most of the projected State shortfalls for 2009-10 and 2010-11, so the cuts anticipated for 2009-10 have been suspended. They're still hanging over our heads, though, if the economy worsens.